# Principles of a Trauma-Informed System

## Understanding Trauma & Stress

Without understanding trauma, we are more likely to adopt behaviors and beliefs that are negative and unhealthy. However, when we understand trauma and stress we can act compassionately and take well-informed steps toward wellness.

## Safety & Stability

Trauma unpredictably violates our physical, social, and emotional safety resulting in a sense of threat and need to manage risks. Increasing stability in our daily lives and having these core safety needs met can minimize our stress reactions and allow us to focus our resources on wellness.

## Cultural Humility & Equity

We come from diverse social and cultural groups that may experience and react to trauma differently. When we are open to understanding these differences and respond to them sensitively we make each other feel understood and wellness is enhanced.

## Compassion & Dependability

Trauma is overwhelming and can leave us feeling isolated or betrayed, which may make it difficult to trust others and receive support. However, when we experience compassionate and dependable relationships, we reestablish trusting connections with others that foster mutual wellness.

## Collaboration & Empowerment

Trauma involves a loss of power and control that makes us feel helpless. However, when we are prepared for and given real opportunities to make choices for ourselves and our care, we feel empowered and can promote our own wellness.

## Resilience & Recovery

Trauma can have a long-lasting and broad impact on our lives that may create a feeling of hopelessness. Yet, when we focus on our strengths and clear steps we can take toward wellness we are more likely to be resilient and recover.
# Leadership Competencies of a Trauma-Informed System

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<thead>
<tr>
<th>Competency</th>
<th>Description</th>
<th>Examples</th>
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<tr>
<td><strong>Trauma-Informed Communication</strong></td>
<td>Focuses on the practice of intentionality about the mode, frequency, and amount of information to offer to others in order to minimize the impact of stress and trauma.</td>
<td>Connect before correct - Right-sizing information - Framing + Storying Offering stabilization: Providing the why's, likely impacts, and what's next</td>
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<td><strong>Inclusive Leadership</strong></td>
<td>Makes space for diversity and difference. Understands power analysis and uses both power building and sharing to create more expansive contexts and communities. Promotes voice and choice. Acknowledges some wounds are results of oppression and must be remedied in relationships and institutions.</td>
<td>Power analysis - Power sharing - Power building - Doing with and not for - Taking multiple perspectives - Participatory management</td>
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<td><strong>Mindfulness &amp; Reflection</strong></td>
<td>Practice of cultivating awareness, contemplation, and deliberation. Long-term focused versus reactive. Creates opportunities for healing in real time and prevents reverting back to former structures and practices that reproduces stress and trauma.</td>
<td>Reflective supervision - Curiosity - Capacity to see &amp; feel without reacting</td>
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<td><strong>Complexity</strong></td>
<td>Awareness of systems thinking and change management. Able to operate in space of uncertainty and ambiguity in order to evolve our systems and structures where there are no pre-defined roadmaps.</td>
<td>Tolerate ambiguity - Synthesize disparate pieces of information - Ability to consider multi-variate inputs simultaneously</td>
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<td><strong>Radical &amp; Critical Inquiry</strong></td>
<td>Capacity to be deeply reflective about one's own self-concept (radical) as well as the institution one leads (critical inquiry).</td>
<td>Critical self awareness - Willingness to challenge assumptions - Humility - Critical Institutional Inquiry about organizational treatments, interventions, and problem formulation</td>
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<td><strong>Relational Leadership</strong></td>
<td>Values centrality of relationship. Uses relationship and influence more than power and authority to affect change and systems transformation.</td>
<td>Frequent use of appreciation - Whole person consideration - Build cultures of staff connection and shared success - Express and hold emotion and vulnerability - Interact with transparency and trust</td>
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Understanding Stress and Trauma

Trauma and stress negatively impact the health of individuals, communities, and systems. This includes intergenerational trauma, racism and oppression, and direct and vicarious trauma. When we build our collective knowledge about trauma and its impact, we can promote healing resilience in ourselves and our communities.

Understanding Health Equity, Racial Equity, and Unconscious Bias

We acknowledge that interpersonal, structural racism and other forms of oppression inflict trauma on individuals, communities, organizations and systems. As we mitigate our unconscious biases and confront systemic injustices, we promote health and racial equity.

Understanding Resilience, Growth, and Healing

We recognize and center our unique strengths and resilience as essential to advancing health equity. People and institutions can counteract the impact of direct and vicarious trauma by building reflective and responsive cultures that promote growth and healing.

Promoting Safety and Stability

Trauma unpredictably violates our physical, social and psychological safety resulting in a sense of threat and need to manage risks. Increasing stability can minimize our stress reactions and allow us to focus our resources on wellness. We promote physically and psychologically safe and dependable environments to support healing.

Cultivating Compassion and Trust

Authentic, trustworthy and positive relationships are restorative to people and systems who experience stress and trauma. We cultivate compassionate and dependable relationships to foster interpersonal and organizational wellness.

Fostering Collaboration and Agency

Trauma can take away our sense of power and agency. When we have real opportunities to make choices for ourselves, we can contribute to our own wellness. By sharing power and decision-making, we promote a culture of collaboration and equity.